County Fiscal Decision-Making Framework

This **decision-making framework** created by Transform Health, LLC is a primer designed to help public health leaders take stock of all of their programs in their organizations and decide how to approach responding to funding cuts and staffing challenges during fiscally austere budget cycles.

❒ Determine which programs and services meet contracted objectives or not.

Mandated Programs and Services

Met: Continue program and determine if there are other sources of funding.

Not Met: Reduce to minimum essential requirements.

Non-Mandated Programs and Services

Met: Continue program and determine if there are other sources of funding.

Not Met: Reduce to minimum essential requirements.

Board of Supervisor and Priority Projects

Met: Confirm if this is the right moment to continue.

> ***If yes***, determine whether unrestricted funding is available from other programs that didn't meet contracted objectives.

> ***If no***, determine if there is an ability to wind down program and whether funding is flexible enough to redirect to mandated programs.

Not met: Determine if there is an ability to wind down program and whether funding is flexible enough to redirect to mandated programs.

Community Projects

Met: Confirm if this is the right moment to continue.

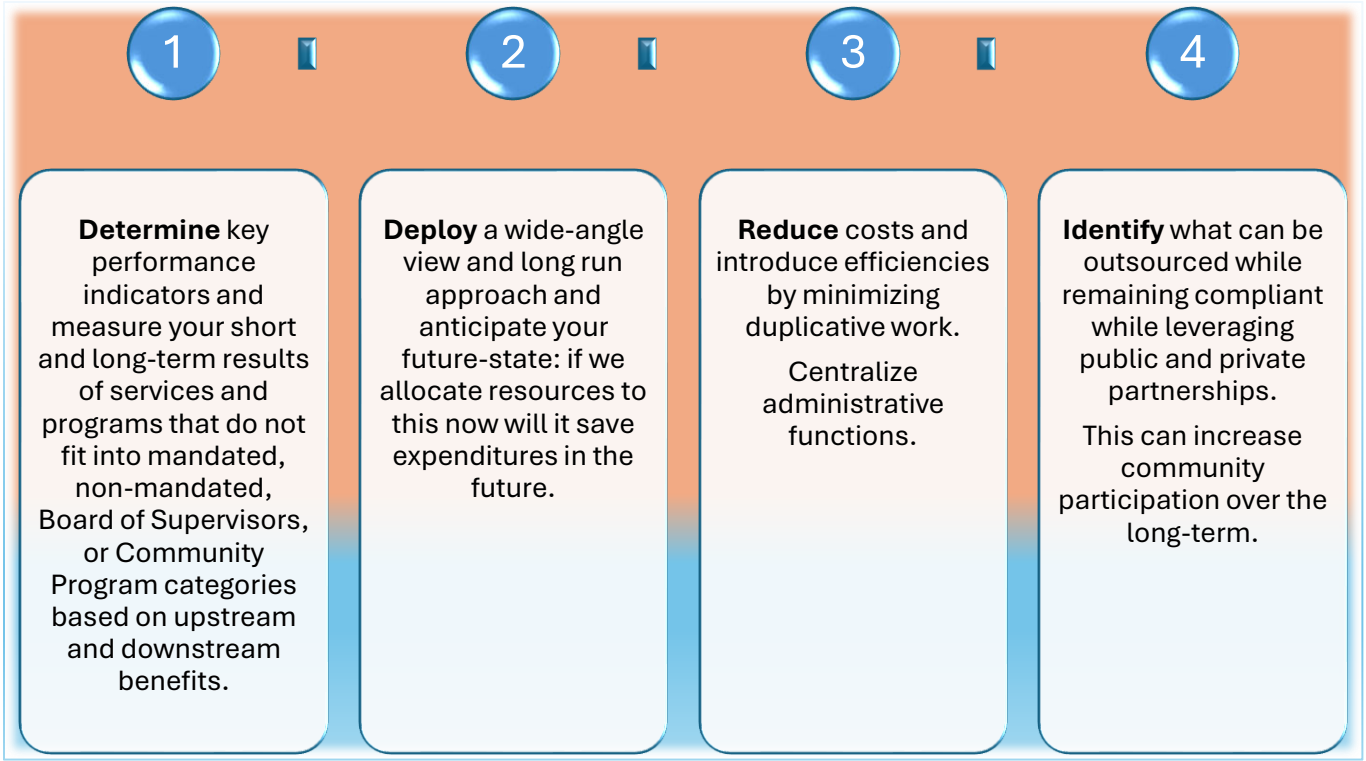
> ***If yes***, determine whether unrestricted funding is available from other programs that didn't meet contracted objectives.

> ***If no***, determine if there is an ability to wind down program and whether funding is flexible enough to redirect to mandated programs.

Not met: Determine if there is an ability to wind down program and whether funding is flexible enough to redirect to mandated programs.

❒ **Assess the totality of programs and services and what can be maintained or consolidated.**

Complex decision making has upstream and downstream impact over time. Consider these key decision points by assessing potential outcomes and impact to measure the short- and long-term losses, or gains, when the programs and services do not fit into the previously outlined categories. Once your assessment is complete then consider the questions delineated throughout page one.



Would you like help with implementing this checklist?

Book a free discovery call with Transform Health.